



CITIZENS' ADVISORY COMMITTEE ON MEASURE Z EXPENDITURES

(Advisory Committee will make recommendations to the Humboldt County Board of Supervisors as to expenditure of funds derived from *Measure Z*.)

APPLICATION FOR FUNDING

RECEIVED
FEB 18 2016
CAO

Agency Name: City of Eureka, Eureka Police Department

Mailing Address: 604 C Street, Eureka

Contact Person: Andrew Mills

Title: Chief of Police

Telephone: (707) 832 5801

E-mail address: amills@ci.eureka.ca.gov

1. AMOUNT OF MEASURE Z FUNDING REQUESTED FOR FY 2016-17: \$ 459,140.00

2. ENTITY TYPE -- Please check appropriate box.

- a. Humboldt County Department
- b. Contract Service Provider to Humboldt County
- c. Local Government Entity
- d. Private Service Provider
- e. Non-Profit Service Provider
- f. Other

3. Please provide brief description of proposal for which you are seeking funding.

Over the past 2 ½ years, Humboldt County and the City of Eureka have collaborated by working together on the most pronounced problem in our county, homelessness. The City of Eureka and County of Humboldt, authorized and paid for an evidence-based, best practices study by Focus Strategies and was presented with a White Paper on solving homeless problems. This study serves as a roadmap for the greater Humboldt area. It clearly states Humboldt's best chance for success is a combined and coordinated effort that ultimately focuses on the goal of rapid rehousing. The City of Eureka, including its police and community development departments, has partnered with the Humboldt County Department of Health and Human Services (DHHS) to find a successful path forward and we need your continued help.

When funded the City of Eureka will assign two police officers (FTE) to work with personnel assigned from DHHS to continue to expand the scope and capabilities of the Mobile Intervention & Services Team (MIST). The goal is to measurably reduce homelessness (and its related crime and disorder) in Eureka. The team will assess each person, triage those most needy, and channel them to the correct resources based on funding provided by Measure Z.

4. *Measure Z* funding is scheduled to "sunset" in 2020. How are you developing a plan for sustainability, including diversification of funding sources, in order for your proposal to carry on without reliance on future *Measure Z* funds?

The City of Eureka, through its Police Department, will refund the positions as revenue increases from an improved economy. Also, as the effectiveness of the team unfolds and problems are reduced, the need for these positions are decreased and the tasks encumbered by the additional officers can be redistributed to current staffing. We also expect as economic conditions improve, TOT tax and sales tax will also improve. Further we have applied for and will continue to

seek federal and state money to help. As the homeless are housed and services are reduced, the need for additional funding may subside and can be redistributed to other county needs.

5. If this request is for the continuation, or expansion, of an existing program/service, what is the current source of funding for that program/service?

The duties of the officers assigned to MIST originated from EPD's current staffing levels. As such, it was only funded part time with annuitants and personnel procured from patrol which hampered our ability to effectively police. Measure Z funding will allow EPD to continue staffing the fulltime MIST positions working with DHHS to analyze, triage and place homeless needing intervention and assistance (currently one fulltime officer & 3 annuitants--equivalent to 2 1/2 positions).

6. If you are awarded Measure Z funds, how will you use them to leverage additional grants, contributions, or community support?

DHHS is currently supporting the project as is the City of Eureka. DHHS has contributed \$700,000.00 in Mental Health staffing and more than \$1 million in Multiple Assistance Center (MAC) operations. The City of Eureka has added more than \$200,000.00 in in-kind funding. EPD has also previously applied for grants from the COPS Office (2) that would enable EPD and DHHS to fund additional services. While there is no guarantee EPD will prevail in these on-going grant applications, it is important to continue moving forward seeking solutions.

Homelessness is the most pervasive and polarizing problem faced by the entire County. With a strong start and huge commitment, Eureka will continue to serve as a pilot project and incubator for innovative and evidence-based solutions other jurisdictions can replicate. *(A team from the Chico Police Department is visiting Eureka this February after hearing about our MIST program as they too seek collaborative approaches to solve homelessness in their city.)* As the county seat and epicenter for commerce and services in Humboldt County, the problems are much more pronounced in Eureka and therefore it is the logical place to commence and continue this pioneering problem solving effort. Over the past year, EPD/DHHS has given numerous civic presentations about the MIST program. The efforts and successes of MIST have also been a frequent topic in the local news media, and the program has generated tremendous community support.

7. Will this proposal require new or expanded activity on the part of another entity to be fully functional and effective? If so, please describe.

The Humboldt County Department of Health and Human Services has provided EPD with two positions (a mental health clinician and case manager) and on-going logistical/administrative support to assist EPD/MIST with the assessment, care and housing of homeless individuals (including the repurposing of the MAC). This partnership is vital as we move forward together implementing solutions. These pieces have been in place for the past 13-plus months since MIST's inception and the team is functioning with a high level of success.

ATTACHMENTS — Please include the following with your application

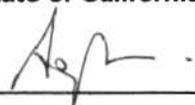
Proposal Narrative: Brief description of your request for Measure Z funds – Please explain how it is an essential service or for public safety. *(one page maximum)* (See attachment)

Prior Year Results: If your request is a continuation of a program funded with Measure Z in FY 15-16, please provide the results of implementation. *(one page maximum)* (See attachment)

Program Budget: Use budget form provided. (See attachment)

I declare under penalty of perjury under the laws of the State of California that the above statements and all attachments are true and correct

DATE: 02/18/2016

SIGNATURE: 

SUBMIT THIS APPLICATION TO:

Humboldt County Citizens' Advisory Committee on Measure Z Expenditures
c/o County Administrative Office
825 Fifth Street, Suite 111
Eureka, CA 95501-1153.

City of Eureka
Measure Z Application for Funding - Prior Year Results (FY 2015-16)

Mobile Intervention and Services Team (MIST)

January 2015 (inception) - December 2015 Data Analysis and Outcomes

The target population of MIST includes homeless clients with severe mental illness who:

- Have frequent encounters with law enforcement or other emergency services (fire/medical/psychiatric)
- Are at risk of involuntary hospitalization or institutionalization
- Frequent users of hospital and/or emergency room services as the primary resource for mental health and substance abuse treatment

The expectation of the MIST program is that by focusing on these *high end users of services*, several intended outcomes will be achieved, including:

- Decreased numbers of Law Enforcement encounters with homeless Mental Health clients
- Decreased Emergency Department admissions
- Decreased number of Psychiatric Hospitalizations (SV) and Crisis Stabilization Unit (CSU) admissions
- Decreased calls for service and arrests (avoidance of further police intervention)
- Reduced homelessness (stability and permanent housing)

As part of their partnership in MIST, EPD and DHHS have designated staff providing outreach and service linkage to the homeless population in Eureka. Intensive engagement efforts are made to connect homeless individuals to the services available to them. In 2015, *602 individuals* (unduplicated) were contacted by MIST staff (EPD 379, DHHS 223). These contacts resulted in *over 1,209* interactions with homeless persons by the team in Eureka. Of the 379 unique individuals contacted EPD-MIST staff, **81** were referred to DHHS-MIST as priority clients.

PROGRAM OUTCOMES

Of all individuals contacted by MIST: **38 in total were housed** (placed in permanent housing). 23 MIST clients have also been housed at the Multiple Assistance Center (MAC). 5 others were placed into long term mental health treatment programs. MIST also directly assisted 9 individuals into local DETOX programs. (Multiple others have accessed DETOX as a result of the monthly Services Fairs facilitated by MIST). At least 7 more persons were relocated out of the area through the Transportation Assistance Program (TAP) or other means.

Data Analysis (DHHS-MIST): There has been a **22.7% decrease** in the number of unique clients admitted to SV, and a **36.6% decrease** in hospitalizations for MIST clients. There has been a **25.7% decrease** in the number of unique clients admitted to CSU, and a **19.2% decrease** in total CSU admissions for MIST clients. (Data for all unique clients contacted by DHHS-MIST staff (223) were reviewed comparing two distinct time periods: the 9 months prior to first MIST contact and the 9 months following the first MIST contact.)

Data Analysis (EPD-MIST): There has been a **25.0% decrease** in SV hospitalizations for DHHS/EPD-MIST clients, a **9.1% decrease** in the number of unique clients admitted to CSU, and a **3.0% decrease** in CSU admissions for DHHS/EPD-MIST clients. There has also been a **3.7% decrease** in total Calls for Service for DHHS/EPD-MIST clients. (This section presents outcomes for those individuals identified by EPD as priority clients who were also contacted by DHHS-MIST staff. Psychiatric hospitalizations in SV, CSU admissions, and CFS were reviewed for EPD-MIST clients comparing two distinct and equal time periods: the 9 months prior to first MIST contact and the 9 months following the first MIST contact. Data for DHHS/EPD-Priority clients contacted (**43**) were reviewed. Clients that have had a 9-month period lapse since their first MIST contact were included in the analysis below, which included **21** unique individuals.)

Based on one data collection period ranging from 3 to 6 months (described in MIST's 2015 Q3 report), EPD also saw a 24% decrease in the aggregate number of arrests for 15 MIST clients who were identified as a top priority.

Case Example: A 50-year-old mentally ill homeless man was the source of numerous complaints and calls for service in Eureka (over 185 documented CFS since June 2013). Through tenacious efforts by MIST, he was moved into brand new permanent housing in Arcata on 9/10/15. EPD and APD have only received a total of 5 CFS regarding this client in the 5-plus months since then (whereas EPD used to received *daily* complaints about him).

Budget
City of Eureka

Date: 2/17/16

Descriptions	Amounts	Approved Budget	Remaining Balance
A. Personnel Costs			
<p>Title: Police Officer 2.0 FTE</p> <p>Salary and Benefits: The fully-loaded (salary, insurance, health care, PERS etc.) annual</p> <p>Calculation: cost for each officer is approx. \$106,250.</p> <p style="text-align: right;">\$ 212,500</p> <p>2.0 FTE Police Officers dedicated to working with Health and</p> <p>Duties Description: Human Services/MIST to reduce homelessness in Eureka.</p>			
<p>Title:</p> <p>Salary and Benefits</p> <p>Calculation:</p> <p>Duties Description:</p>			0
<p>Title:</p> <p>Salary and Benefits</p> <p>Calculation:</p> <p>Duties Description:</p>			0
<p>Title:</p> <p>Salary and Benefits</p> <p>Calculation:</p> <p>Duties Description:</p>			0
Total Personnel: \$		212,500	0.00
B. Operational Costs (Rent, Utilities, Phones, etc.)			
<p>Title:</p> <p>Description:</p>			0
Total Operating Costs: \$		-	0
C. Consumables/Supplies (Supplies and Consumables should be separate)			
<p>Title: Rapid Re-housing</p> <p>Rapid re-housing costs average \$1,000 per household for security deposits, utility deposits and some period of rental support, depending on need. Households needing rapid re-housing may include singles or couples, estimated need for FY 2016-17 is 65 households. Persons placed in Rapid Re-housing subsidized rental assistance will be the most vulnerable Humboldt County citizens, chronically homeless and disabled. Rental payments may be provided for up to two years at 100% of rental unit monthly cost; client will reimburse the Measure Z fund from 30% of assumed participant income.</p> <p>Description: \$ 150,000</p> <p>Title: Detoxification Services and Residential Treatment</p>			

Budget
City of Eureka

Date: 2/17/16

Descriptions	Amounts	Approved Budget	Remaining Balance
<p>3 day to 7 day Detoxification services. Clients will receive treatment, housing, utilities and daily personal essentials. 30 day Residential Treatment Program will include intake assessment, minimum of 1-2 hours of individual counseling per treatment week and weekly group sessions in addition to housing, utilities and</p> <p>Description: daily personal essentials.</p>	\$ 82,640		
<p>Title: Equipment <\$5,000 per unit</p>			
<p>Description: Equipment and supplies for Police/DHHS MIST personnel</p>	\$ 8,000		
Total Consumable/Supplies: \$		240,640	0
D. Transportation/Travel (Local and Out-of-County should be separate)			
<p>Title: Training</p> <p>Local and/or out-of-county Police and DHHS staff training (travel,</p> <p>Description: fuel, lodging, meals, tuition, additional expenses etc.)</p>	\$ 6,000		
<p>Title:</p>			
<p>Description:</p>			
<p>Title:</p>			
<p>Description:</p>			
Total Transportation/Travel Costs: \$		6,000	0 0
E. Fixed Assets			
<p>Title:</p>			
<p>Description:</p>			
<p>Title:</p>			
<p>Description:</p>			
Total Other Costs: \$		-	0 0
Total: \$		459,140	